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## JOINT NEWS RELEASE

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29 January 2026

### **PSA Singapore and Mitsui O.S.K. Lines Form Strategic Joint Venture to Establish a Ro-Ro Terminal in Singapore**

PSA Singapore (PSA) and Mitsui O.S.K. Lines Ltd (MOL) today announced the formation of a joint venture (JV) Ro-Ro (roll-on/roll-off) terminal in Singapore. The partnership marks a significant step towards enhancing operational quality and unlocking greater synergies in global automobile logistics. The JV terminal is currently subject to regulatory approval and is expected to commence operations in the first half of this year.

As Southeast Asia's largest automotive transshipment hub, Singapore is a key gateway connecting Asia to major global markets, offering multiple regional connections and value-added services for vehicles transiting from source to market. This strategic partnership will enhance terminal service reliability and operational efficiency for MOL's Ro-Ro services, while securing long-term terminal capacity to support its growing automobile transport demand.

Through this joint venture, MOL will leverage its extensive global service network, while PSA will contribute its longstanding expertise as a terminal operator, strengthening their long-term partnership as they jointly manage the terminal operations.

Beyond terminal operations, PSA and MOL will deepen their collaboration across three key areas: operational optimisation, digital innovation and sustainability leadership. These efforts are aligned with PSA's vision of connecting its nodes into a synchronised network that can adapt to evolving trade patterns, as well as MOL's management plan, ["BLUE ACTION 2035"](#), which aims to strengthen its global market position and drive sustainable business growth.

Mr Nelson Quek, Regional CEO Southeast Asia, PSA International, said, "PSA has long served as a cornerstone of global trade, trusted as a key hub and vital node within the world's supply chains. This partnership with MOL strengthens that role by integrating our automobile terminal more deeply into our global network, enabling seamless connectivity across the automotive logistics value chain. Together, we are committed to delivering sustainable, long-term value for our automotive customers."

Mr Jotaro Tamura, Senior Managing Executive Officer of MOL, said, "This investment is an important part of MOL's regional strategy to expand beyond shipping business, alongside our marine transportation services, and to expand our automotive business. By combining the strengths of MOL and PSA in this joint venture, we will enhance scale and efficiency while driving sustainability and digital innovation. This investment reflects MOL's commitment to stronger industry partnerships and a more sustainable global supply chain. Together, we aim to deliver even higher quality automotive transportation services to our customers."

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ISSUED BY PSA SINGAPORE AND MOL

**ABOUT PSA SINGAPORE (PSA)**

PSA Singapore operates the world's largest container transshipment hub in Singapore, handling 44.5 million TEUs of containers in 2025. With connections to 600 ports globally, shippers have access to daily sailings to every major port in the world, operating 24/7 all year round. Beyond port operations, PSA also offers port adjacency services, our unique differentiator in mid-mile logistics, to meet our customers' dynamic needs. This value adding service, supported by our bespoke port adjacency digital solutions, will provide shared visibility of the end-to-end supply chain. As the partner of choice in the port and supply chain operations, PSA is "The World's Port of Call". Visit us at [www.singaporepsa.com](http://www.singaporepsa.com) or follow us on LinkedIn and Facebook (@singaporepsa).

**ABOUT MITSUI O.S.K. LINES, LTD (MOL)**

Mitsui O.S.K. Lines, Ltd. (MOL), headquartered in Tokyo, is a leading shipping company with the world's largest fleet of over 900 vessels. It is developing various social infrastructure businesses, technologies, and services centered on marine transport to meet the ever-changing needs of society, such as environmental protection. MOL's fleet includes dry bulkers, LNG carriers, car carriers, container ships, and tankers. In addition to the traditional shipping business, it is also developing social infrastructure businesses such as container terminals, logistics, and offshore wind power, as well as wellbeing life businesses such as real property, cruises, and ferries.

Website: <https://www.mol.co.jp/en/>

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